

San Jacinto County First Responders Inc.

# Finance and Activities Report

San Jacinto County, Texas

Fiscal Year 2025

January 1, 2025 to December 31, 2025

**Kaitlin Cook, Chief**  
**Gary Wulf, Treasurer**  
1-29-2026

*Kaitlin Cook*  
*GTWulf*

## Executive Summary:

This report summarizes the San Jacinto County First Responders' (SJCFR) activities and financials for the fiscal year 2025. SJCFR is an all-volunteer, non-profit, 501(c)(3) organization funded by the ESD, grants, and donations to medically assist the people of San Jacinto County. Given public support for our organization, we believe we have a duty to provide financial transparency. This report is posted on our website (<https://sjcfr.com/>) for public review.

### **Mission Statement:**

**The all-volunteer San Jacinto County First Responder's (SJCFR) mission is to render professional emergency medical care to the citizens of our county until an ambulance arrives and transports them. We work alongside our county fire departments on fire and rescue scenes. Additionally, the SJCFR provides medical coverage for various community events, educational visits to schools/churches, and offers classes on CPR, Stop the Bleed, and First Aid.**

At the end of 2023, SJCFR changed management. Accordingly, 2024 and 2025 were years of significant change. In 2025, with ESD funding, we painted the inside and outside of the building. We have continued our efforts to recruit members, both medically credentialed and not, to clean and renovate our station, improve training, and to deepen our engagement with our community. Our current active membership is 17 responders and five auxiliary staff.

Our primary obligation remains emergency response to 911 calls. We handled 180 calls in 2023, 303 in 2024, and 375 in 2025—reflecting a more than twofold increase in less than two years. Beyond emergency responses, we also provided minor first aid services at various community events.

For 2025, our ESD budget totaled \$25,200 (\$20,500 for operating expenses and \$4,700 for call reimbursements). In November, the budget was increased by \$925 to cover higher-than-expected call volumes. Vehicle-related costs were high, with \$6,970 in repairs and \$3,991 in fuel and oil. Miscellaneous supplies—including

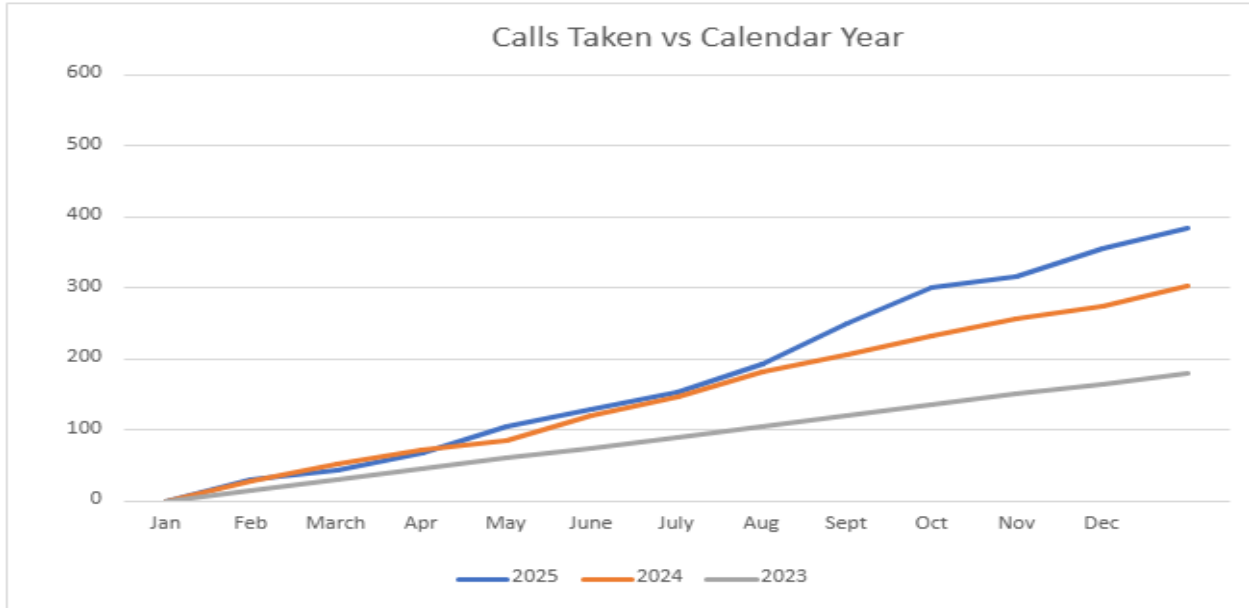
medical items, canopies, business cards, training manikins, and uniforms—amounted to \$7,510. By comparison, our 2024 ESD budget was \$17,500 (\$16,000 for operations and \$1,750 for call reimbursements), and in 2023 it was \$14,000 (no call reimbursements).

### 2025 Highlights:

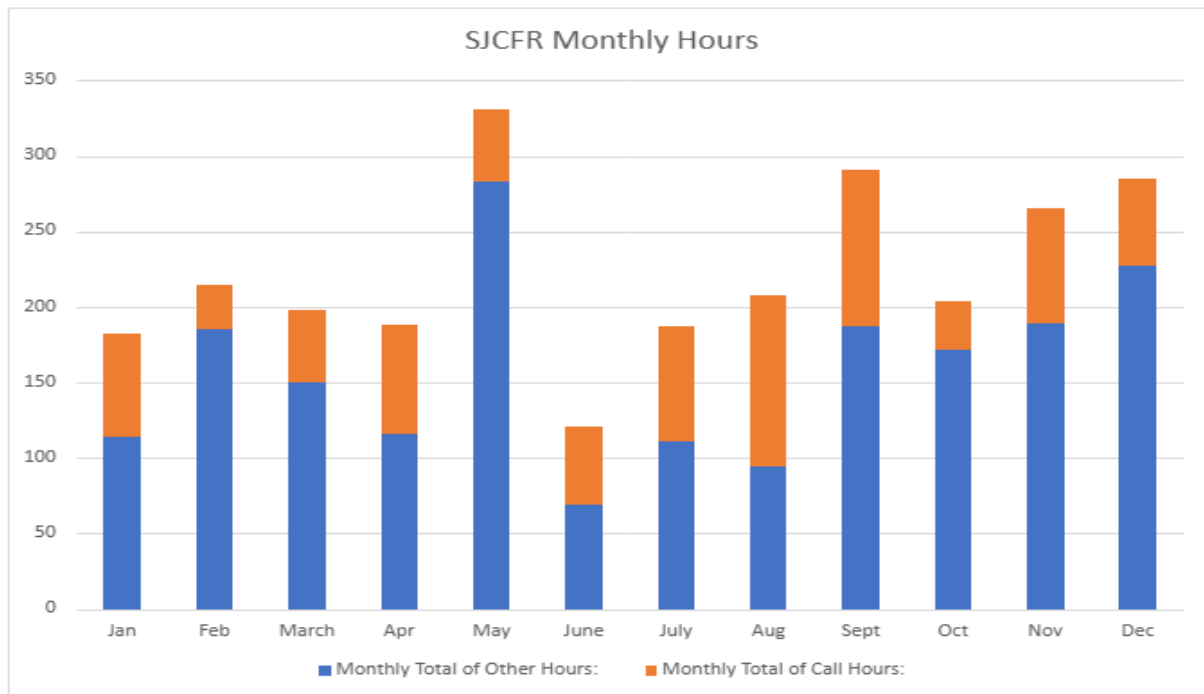
- **Membership:** Active membership among national or state-certified responders stands at 17, one fewer than last year.
- **Fundraising:** Fundraising efforts have expanded each year. While no fundraising occurred in 2023, we raised \$2,291 in 2024 and \$2,500 in 2025.
- **Grants:** Grant funding has also grown over the past two years, from \$2,695 in 2024 to \$5,846 in 2025 (including SHECO \$500, Brookshire \$500, DETRAC \$2,646, and City of PB \$2,896).
- **Station Funds:** Our station funds have steadily increased, enabling us to cover larger expenses and manage the budget more efficiently. End-of-year balances were \$2,132 in 2023, \$5,212 in 2024, and \$9,619 in 2025.
- **Volunteer Hours:** Total volunteer hours continue to rise, with 2,363 hours logged in 2024 and 2,675 hours in 2025.
- **Emergency Call Volume:** The number of 911 responses has increased significantly, from 180 in 2023 to 303 in 2024 and 375 in 2025.

**Activities:**

We responded to a record 375 medical 911 calls in 2025. This excludes minor first aid at community events.



The members collectively donated 778 hours responding to calls and 1,897 hours in other activities. This totals 2,675 hours, averaging 51 hours per week, covering calls, community support, training, and the work required to keep the station running.



**2025 Community-Related Activities performed by SJCFR Members:**

- Attended monthly ESD and Public Safety Meetings.
- Presented "Healthy Heart" at Methodist Church, providing AED training and promoting CPR awareness.
- Presented at Baptist Church on heart health and basic CPR/AED techniques.
- Participated in a Chemical Spill After Action Review.
- Attended the Coldspring Oakhurst Consolidated ISD Emergency Planning Meeting.
- Participated in the Emergency Preparedness Expo.
- Hosted a booth at the Spring Festival at Coldspring Oakhurst High School, distributing flyers and car seat tags, and demonstrating CPR with manikins.
- Attended COHS Phlebotomy Family & Stick Night as "patients."
- Presented at Governor's Point POA, distributing CPR flyers and enrolling ten property owners for training.
- Special Service Units participated in 4th of July parades.
- Attended the Back to Coldspring School Bash.
- Attended the Welcome Coldspring Teachers event, displaying training manikins.
- Provided medical support for home football games and the Coldspring Fair and Rodeo.
- Supported the funeral escort for Texas State Trooper Adamick.
- Staffed an SJCFR booth at the Wolf Creek Car, Truck, and Bike Show.
- Provided medical coverage for the Guns 'n Hoses Softball Tournament.
- Provided medical coverage at the Trunk Or Treat event at COHS.
- Attended Shepherd Community National Night Out.
- Presented at James Street Elementary Career Day.
- Presented at the Point Blank City Council Meeting, providing emergency medical care to an audience member.
- Participated in the Coldspring Christmas Parade with Special Service Units.
- Conducted CPR classes, training a total of 59 individuals in 2025.

## Financials:

### Integrity and Financial Oversight

To maintain transparency and integrity in our financial operations, SJCFR adheres to several measures:

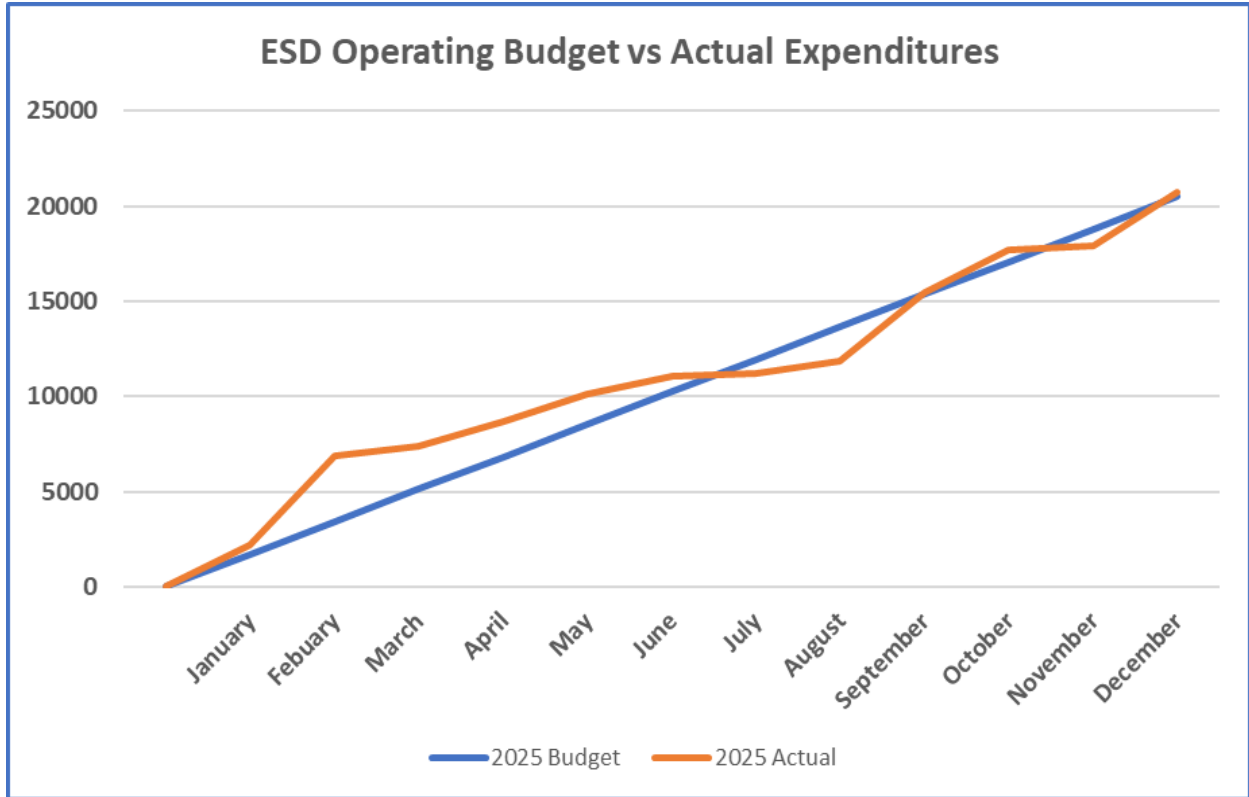
- We are a member-driven organization operating under bylaws, with elected officers and a Board of Directors. Any member can request a review of financial records. Spending limits and authorization protocols, especially for non-ESD station funds, are clearly defined.
- The Treasurer holds primary responsibility for finances, with the Chief and Assistant Chief having access to the Peoples State Bank account for independent verification.
- Monthly, our bank statement and a detailed account of expenditures and receipts are submitted to the county ESD Manager for reimbursement and shared with the Chief. Financial statements are reconciled with the bank account's opening and closing balances and the remaining ESD budget.
- Financial reports are presented at business meetings every other month, detailing purchases, income, and net worth. These reports are also published on our website for public viewing.

### 2025 Financial Highlights:

This report details all 2025 SJCFR expenditures, including those not reimbursed by the ESD. The ESD operating budget of \$20,500 was exceeded by \$208, mainly due to unanticipated electrical repairs costing \$922 for the Tahoe Special Service Unit in December. For comparison, the 2024 budget of \$17,500 was underspent by \$93, and the 2023 budget of \$14,000 was underspent by \$147.

The original 2025 ESD budget of \$25,200 included \$4,700 for reimbursing members' costs incurred when responding to calls in their personal vehicles. The fiscal year for call reimbursements runs from October 1 to September 30, allowing the ESD to process reimbursements before the operating fiscal year closes on December 31. Initially, reimbursements were limited to \$12.53 per call. With the ESD's additional \$925 allocation, the per-call reimbursement increased to \$15, totaling \$5,625 for 375 calls.

### ESD Operational Expenditures vs Time



#### Additional ESD Support:

The 2025 ESD budget presented here does not reflect all ESD support for SJCFR. Some funds are paid directly by the ESD for expenses such as the 2025 Ram Crew Cab pickup and various station needs. These expenditures, not governed by SJCFR, include utilities (SHECO), lawn service, propane, EMR/EMT certification classes, generator maintenance, major medical supplies, and emergency brake repair. The ESD also funded painting the building exterior (\$9,000) and interior (\$3,100), as well as providing radios, Verizon Push To Talk phones, Workers' Compensation (TML), and insurance (VFIS) for buildings and vehicles.

## Financial Changes for 2025: Cash Holdings

End of 2023: \$2,132

End of 2024: \$5,212

End of 2025: \$9,619

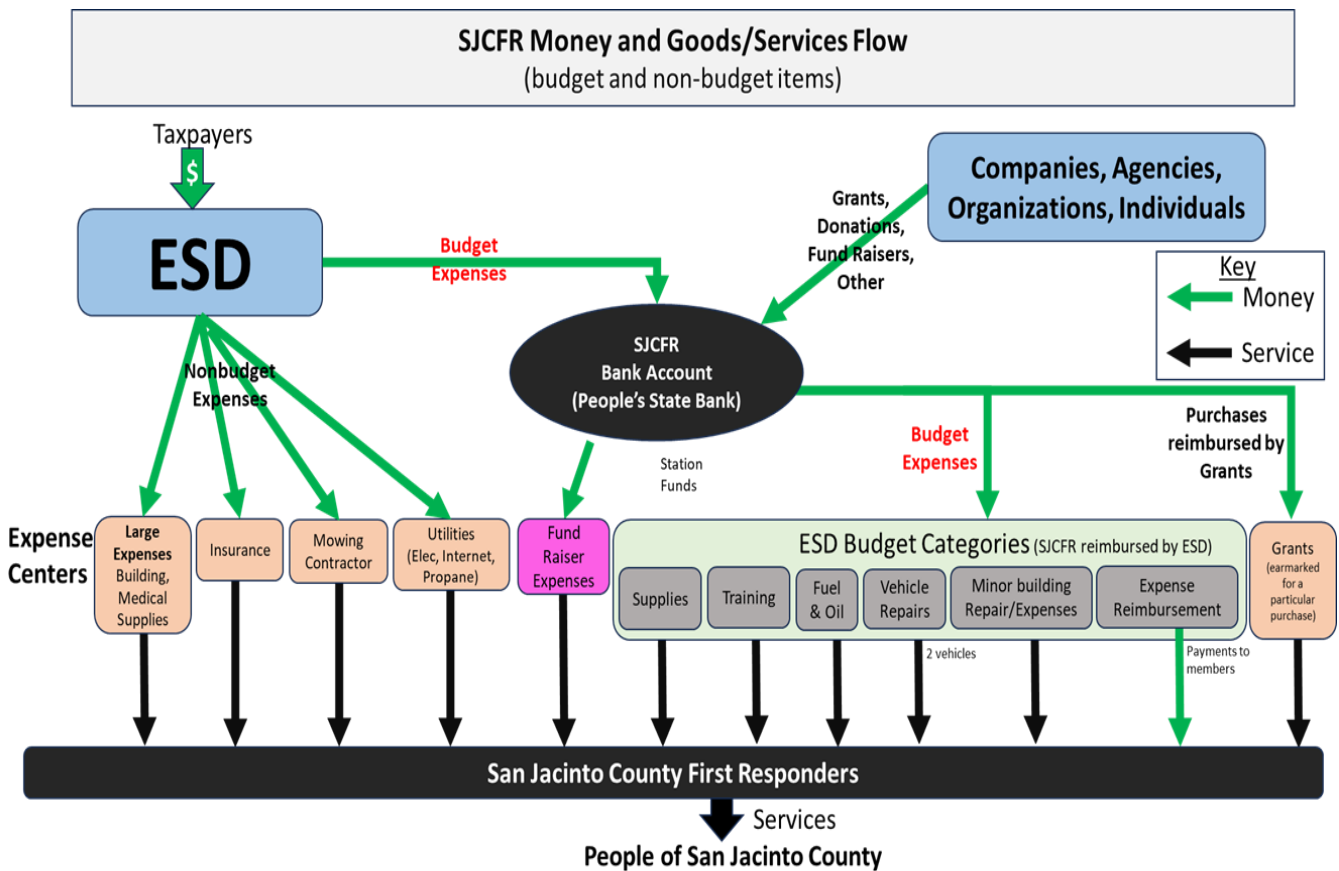
<b>SJCFR Station Fund Transactions - 2025</b>		<b>Net Worth</b>
<b>\$5,212</b>	<b>Previous Station Net Worth - EOY 2024</b>	\$5,212
\$500	SHECO Cash Grant	End of 2024
\$40	Individual donation	
(\$10)	Tax for Website	
(\$4)	Low Bank Balance Penalty - month of Feb	
(\$4)	Low Bank Balance Penalty - month of March	
(\$37)	Bylaw committee lunch - Pizza	
\$500	Brookshire Cash Grant	
\$54	CPR class Income	
(\$0)	Tax for Windshield Wiper fluid at Chevron (\$0.40)	\$6,250
(\$1)	Tax for Sample Paint from Sherwin Williams	End of April, 2025
(\$58)	Fundraiser: Family Dollar purchases	
(\$31)	Fundraiser: clear cups and pancake dispenser	
(\$137)	Fundraiser: 25 lbs of Bacon from Flemings Processing	
(\$21)	Fundraiser: Propane and coloring contest	
(\$143)	Fundraiser: Brookshire Brothers	
\$2,889	Fundraiser: Gross Income	
(\$100)	Chamber Commerce	
\$19	Recycle/other	
(\$1)	tax on shirt dry cleaning	
(\$39)	Plastic Sheet for spinning wheel	\$8,629
\$1,000	Single donation at PB City Council Meeting	Sept 25th 2025
\$71	Net income Guns & Roses Fund Raiser (\$150-\$78.83)	
(\$80)	Trunk or Treat Candy	\$9,619
<b>\$9,619</b>	<b>Station Net Worth - Dec 31, 2025</b>	

The increase in 2025 was primarily driven by a pancake breakfast fundraiser in May, which raised \$2,500 in net proceeds, an extraordinary individual donation of \$1,000, and two \$500 grants.

In 2023, the bank balance dipped below \$750 for eight months, incurring a \$32 penalty. In 2024, this occurred once (in November) with a \$319 balance. In 2025, penalties were assessed twice (February and March), with the lowest balance at \$401.

Boosting our station’s net worth remains a priority. A higher balance enables us to fund grant-related purchases, which are typically reimbursed after payment. However, if these coincide with significant expenses, such as vehicle repairs, our funds can be quickly depleted.

A chart illustrating the planned 2026 financial flow shows that major building and medical expenses are typically covered by the ESD. The goal is to minimize ESD’s direct payment for goods and services, enhancing SJCFR’s financial management, though this depends on our ability to pre-fund reimbursable expenses.



# Profit and Loss Statement Fiscal Year 2025

The fiscal year was from January 1, 2025, to December 31, 2025.

<b>Financial Summary for San Jacinto County First Responders Inc.</b>				
(nonprofit - 501 C3, all-volunteer, Emergency Medical Service Organization)				
Report by Gary Wulf, Treasurer SJCFR - January 25, 2026				
<b>Statement of Profit - Loss</b>				
Item	Amount 2023	Amount 2024	Amount 2025	Comment 2025
<b>Income:</b>				
ESD Funds (budget related)	\$ 13,821	\$ 17,407	\$ 26,325	Exceeded budget by \$200 (Budget: Operating \$20,500, Reimburse \$\$5,625)
Grants	\$ 2,231	\$ 2,695	\$ 6,842	SHECO (\$500), Brookshire Brothers (\$500), DETRAC (\$2,946), PB City (\$2,896)
Fundraiser	\$ -	\$ 2,291	\$ 3,039	Pancake fundraiser (\$2,889) and Guns & Hoses fundraiser (\$150)
Asset Sales	\$ -	\$ 1,573	\$ 19	Metal recycle
Donations/Other	\$ 122	\$ 500	\$ 1,094	CPR equip rental \$54, Extraordinary \$1,000 donation, \$40 donation
<b>Total:</b>	<b>\$ 16,174</b>	<b>\$ 24,466</b>	<b>\$ 37,319</b>	
<b>Expenses:</b>				
Operating / Reimbursable	\$ 13,821	\$ 17,407	\$ 26,325	Reimbursement from ESD (below)
Other Equipment	\$ 1,731	\$ 3,396	\$ 5,842	Pending AED supplies (\$2,896), DETRAC medical equipment (\$2,946)
Fundraiser	\$ -	\$ 299	\$ 468	Pancake fundraiser (\$390) and Guns & Hoses fundraiser (\$79)
Other cost	\$ 500	\$ 284	\$ 277	Chamber of Commerce, Food, Halloween Candy, bank low balance fee etc.
<b>Total:</b>	<b>\$ 16,052</b>	<b>\$ 21,386</b>	<b>\$ 32,912</b>	Note: Fundraiser excludes HEB credit/expenses of \$300
<b>Net Operating Income:</b>	<b>\$ 122</b>	<b>\$ 3,080</b>	<b>\$ 4,407</b>	<b>Increase in SJCFR funds</b>
<b>Emergency Services District Reimbursable Costs (San Jacinto County Real Estate Taxes paid for these items)</b>				
Item	Amount 2023	Amount 2024	Amount 2025	Comments on 2025
<b>Expenditures</b>				
Bldg Repairs/Expenses	\$ 1,616	\$ 4,984	\$ 1,706	AC repair, new baseboards, SJCFR signs, flagpole
Vehicle Repairs	\$ 1,507	\$ 28	\$ 6,970	Eng mount, Brake Module, Tires, AC repair, Offroad upgrade, electrical repair
Fuel and Oil	\$ 1,991	\$ 1,183	\$ 3,991	Gasoline, Oil Change, maintenance
Training	\$ 456	\$ 2,538	\$ 531	CE training, DETRAC meeting, BLS recertification
Supplies	\$ 8,252	\$ 6,424	\$ 7,511	Medical supplies, canopies, AED supplies, uniforms, winch kit, manikins
<b>Operating:</b>	<b>\$ 13,821</b>	<b>\$ 15,157</b>	<b>\$ 20,708</b>	
Expense Reimbursement	\$ -	\$ 2,250	\$ 5,618	Reimburse members \$15/call x 375 calls (Jan 1 thru Sept 30)
<b>Grand Total:</b>	<b>\$ 13,821</b>	<b>\$ 17,407</b>	<b>\$ 26,325</b>	ESD budget for SJCFR First Responders was \$14,000.
<i>Note: All ESD expenditures require a receipt to be produced and are verified as an acceptable expense by the ESD Manager.</i>				
<b>Statement of Net Position - cash holdings</b>				
Fiscal Year same as Calendar Year, except for Calls which are Oct 1 through Sept 30th				
Item	Amount 2023	Amount 2024	Amount 2025	Comment 2025
<b>Assets</b>				
People's State Bank	\$ 2,303	\$ 4,284	\$ 9,803	Balance of Bank Statement at end of 2025
Accounts Receivable	\$ 338	\$ 928	\$ 2,986	Reimbursable expenses from the ESD (deposit made in January 2024)
<b>Total Assets:</b>	<b>\$ 2,641</b>	<b>\$ 5,212</b>	<b>\$ 12,789</b>	
<b>Liabilities</b>				
Liabilities	\$ 509	\$ -	\$ 3,170	Purchase of AED items using the PB City Grant, Payment of fuel to Pct 3 and Pct 4
<b>Total Liabilities:</b>	<b>\$ 509</b>	<b>\$ -</b>	<b>\$ 3,170</b>	
<b>Equity</b>				
<b>Equity:</b>	<b>\$ 2,131</b>	<b>\$ 5,212</b>	<b>\$ 9,619</b>	<b>Net Worth (increased by \$4,407 in 2025)</b>
<i>Note: Physical assets such as vehicles, medical bags, and equipment are owned by the ESD. The station at 21 S. Counts Road, Point Blank is excluded from this summary.</i>				

**2025 Other Highlights:**

Building on the progress achieved in 2024, additional overdue projects were completed at the station in 2025. Both the exterior and interior of the station were painted, baseboards were replaced, and new lights were installed in both sections of the garage. Our Chief led several continuing education sessions for team members.

**Look Ahead:**

The principal budget risk for 2026 remains our ability to pre-fund expenditures associated with the ESD budget and grant requirements. Anticipated expenses for 2026 include bathroom remodeling, window replacement, repairs to our three Special Service Units, installation of a washer and dryer, and acquisition of additional training equipment. Eventually, the 2014 Ford Expedition Special Service Unit will also require replacement.

Strategically, SJCFR must prepare to adapt to expected population growth in San Jacinto County. This will require continuous recruitment and retention of volunteers with medical credentials, as well as administrators with strong local networks. Enhanced administrative skills will support awareness campaigns, opportunity identification, business model refinement, and further development of our value proposition. Consider additional uses for the SJCFR station to enhance training and support the community in a sustained manner. A key next step is to study best practices from neighboring counties that have already experienced similar growth.

## Roster Jan 24, 2026

Member Count	Call Number	Position	Name
1	1501	Chief	Kaitlin Cook
2	1502	Asst Chief	Clayton Bonn
3	1503	Treasurer	Gary Wulf
4	1504	Secretary	Vina Wulf
	1505	Captain S	<b>VACANT</b>
5	1506	Captain N	Jason Butscheck
	1511	Member	<b>VACANT</b>
6	1512	Member	Ben Abbot
	1513	Member	<b>VACANT</b>
7	1514	Member	Chantelle Van Der Walt
	1515	Member	<b>VACANT</b>
8	1516	Member	Margaret Delapaz
9	1517	Member	Ellie Saunders
	1518-1529		
10	1530	Member	Bryant Mathews
	1531	Member	<b>VACANT</b>
11	1532	Member	Skylar Sims
	1533	Member	<b>VACANT</b>
12	1534	Member	Jeff Williams
	1535	Member	<b>VACANT</b>
13	1536	Member	Billie Smith
14	1537	Member	Christopher Trahan
15	1538	Member	Kristen Willians
16	1539	Member	Abigal Williams
17	1540	Member	Brian Newton
17		Chairman	<b>VACANT</b>
18		Director	Jon Furman
19		Aux	Candice Bonn
20		Aux	Michael Golden
			Randy (Hollywood)
21		Aux	Durgan
22		Aux	Wyatt Cook